Integration: Making it Real
Afternoon Workshops

Councillor Ian Tuffin - Portfolio Holder Health and Adult Social Care, Plymouth City Council
Jerry Clough - Chief Operating Officer NEW Devon Clinical Commissioning Group
Dr Steve Harris - GP and Vice Chair Western Locality Board
Craig McArdle – Assistant Director Co-Operative Commissioning – Plymouth City Council

One System, One Budget - ‘the right care, at the right time, in the right place’
What have we done already?
- Structures and System

Created ONE system:
• Integrated governance arrangements
• Four Strategies
• Commissioning of an integrated health and social care provider for the city

Creating ONE budget:
• Section 75 between NEW Devon CCG and PCC
• Integrated funds £638 million gross (£462 million)
• Risk share and financial framework

People and place:
• Relationships
• Trust
• Co-location in one building

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What barriers have we had to overcome?

- Two organisations (PCC/CCG) that are not coterminous
- Patient flows and increasing demand for services
- CCG landscape is covered by two Local Authorities, that differ significantly - but we’ve accommodated it
- The CCG is in financial distress and part of the NHS Success Regime - but we’ve managed it
- Political differences - but we’ve achieved cross party support
- GP views and clinical leadership - we’ve harnessed those and they’ve driven this agenda
- External input has been minimal - we’ve kept a low profile

This was challenging, but it is the right thing to do for our city. We never take our eyes off that goal.
An Integrated Population-Based Health and Wellbeing System

Aim 1
To improve health and wellbeing outcomes for the local population

Aim 2
To reduce inequalities in health and wellbeing of the local population

Aim 3
To improve people’s experience of care

Aim 4
To improve the sustainability of our health and wellbeing system

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Four Strategies

Supporting healthy and happy communities by encouraging and utilising social networks, increasing investment in public health and putting health and wellbeing at the heart of everything we do.

A system that consists of quality specialist health and care services that promote choice, independence, dignity and respect.

Our ambition is for every child to have the best start to life by ensuring they can access education, health care and are safeguarded from harm.

This strategy targets services for people who need support in the short term to recover from a crisis or short term need.

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Integrated Commissioning Governance

CCG Governing Body

PCC Health & Wellbeing Board

Plymouth City Full Council

Western Locality Board

Plymouth Integrated Commissioning Board

PCC Cabinet

Scrutiny Panels

Finance & Assurance Review Group

Integrated Leadership Commissioning Function

Integrated System Performance & Intelligence Group

Children & Young People System Design Group

Wellbeing Commissioning System Design Group

Community Commissioning System Design Group

Enhanced & Specialist Care

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System Design Groups - Overview

System Design Group
A place where the whole strategy is discussed, created and monitored with stakeholders

Commissioning Management Group
The group of SRO, managers and clinicians in PCC, ODPH and the CCG who oversee and drive the strategy

Sub System Groups
The groups making each strategy system element work with stakeholders relevant to the particular area. – this can be through existing forums or partnerships or new ‘task and finish groups’
System Design Groups

All System Design Groups should:
• Be consistent, but not uniform
• Meet at least 4 times a year
• Be inclusive - invite to all stakeholders with interest, influence or impact on each Strategy
• Require attendance by key stakeholders, including representation from South Hams and West Devon on each SDG
• Have a clear Forward Plan of agenda items
• Have a standard agenda to:
  – Provide an overarching update on all activity
  – Facilitate topic specific discussions or workshops that
    • Focus on different ‘system elements’
    • Are in line with the strategy action plan
    • Are lead by sub system groups
    • Seek solutions from the wider system

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## Overview of Plymouth Integrated Fund

### Net Integrated Fund
The net total of the Pooled and Aligned Fund

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Net Integrated Fund</td>
<td>£462m</td>
</tr>
<tr>
<td><strong>Net Pooled Fund</strong></td>
<td>£241m</td>
</tr>
<tr>
<td>“Any pooled fund established and maintained by the Parties as a pooled fund in accordance with the regulations”</td>
<td></td>
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<tr>
<td><strong>Net Aligned Fund</strong></td>
<td>£221m</td>
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<tr>
<td>“Budgets for commissioning prescribed services that the Regulations specify shall not be pooled, but which will be managed alongside the Pooled Fund”</td>
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*One System, One Budget - ‘the right care, at the right time, in the right place’*
Northern, Eastern and Western Devon Clinical Commissioning Group

PLYMOUTH CITY COUNCIL

One System, One Budget - *the right care, at the right time, in the right place*