



**The Dartmouth Centre for Seapower & Strategy (DCSS), UK**

Plymouth University was appointed as the principal provider of academic services to the Royal Navy at Britannia Royal Naval College (BRNC), Dartmouth, in July 2008. The partnering agreement led to a number of teaching and research synergies, including the Faculty of Business' initiative to create the Dartmouth Centre for Seapower and Strategy. Taking advantage of the unique position of Plymouth University at BRNC, the DCSS's remit is to coordinate research and education activities in the areas of international relations, strategic studies, and maritime affairs.



**The NATO Maritime Interdiction Operational Training Centre (NMIOTC), Crete, Greece**

NMIOTC is a multi-national NATO Education and Training Facility (NETF). NMIOTC is associated with Allied Command Transformation (ACT), with ACT providing training guidance and direction, and the linking of NMIOTC to NATO-wide partners. NMIOTC delivers the practical and theoretical training required by NATO and partner forces. Apart from promoting Maritime Interdiction Operational (MIO) skills, interoperability, and cooperation, NMIOTC also supports ACT in developing MIO tactical doctrines, directives, manuals and security courses in the maritime domain.



**Multinational Peace Support Operations Training Center (MPSOTC), Kilkis, Greece**

MPSOTC was founded in November 1998 in Kilkis-Greece and is one of the 31 worldwide, NATO/ Partnership for Peace (PfP) Training Centres. It has been officially recognized with the name "PfP Training Centre in Greece" by NATO Secretary General George Robertson, on 19th May 2000. MPSOTC is an active member of Partnership Training and Education Centres Community, coordinated by ACT. MPSOTC is also recognized by UN, for organizing and conducting the "UN Military Observers Course – UNMOC". The primary mission of MPSOTC is to provide multifaceted academic and realistic field training to Military, Police and civilian multinational students on Peace Support Operations issues.

# APPLIED STRATEGY WITH PLYMOUTH UNIVERSITY



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This publication went to print October 2017– which may be more than one year before the start of your course. Every effort has been made to ensure the accuracy of the information in this publication

## Thucydidean Heritage



**MA IN APPLIED STRATEGY & INTERNATIONAL SECURITY**  
for International Officers and Civil Servants delivered at the  
Hellenic National Defence College, Athens – Greece

**APPLIED STRATEGY WITH PLYMOUTH UNIVERSITY**



**HNDC**  
Hellenic National Defence College

## MA IN APPLIED STRATEGY & INTERNATIONAL SECURITY FOR INTERNATIONAL OFFICERS AND CIVIL SERVANTS



### University of Plymouth

Founded in 1862 as a School of Navigation, and among the highest-ranked modern higher education institutions in the world, the University of Plymouth (UoP) has a proud heritage. A twice winner of the Queen's Anniversary Prize for Higher and Further Education, and with a world-class research pedigree and a reputation for innovation in its approach to teaching and learning, the University has consistently built upon its roots. The University was recently rated as one of the top 30 universities, in the 2016 Whatuni.com Student Choice Awards and with over 100,000 alumni in over 100 countries, the University of Plymouth is one of the UK's largest and most prominent institutions in the UK.

University of Plymouth was appointed as the principal provider of academic services to the Royal Navy at Britannia Royal Naval College (BRNC), Dartmouth, in July 2008. The partnering agreement led to a number of teaching and research synergies, including the Faculty of Business' initiative to create the Dartmouth Centre for Seapower and Strategy (DCSS).

In 2009 the University of Plymouth secured a prestigious contract to deliver an MA in Applied Strategy and International Security (MAAS) to the Greek Military and Senior Civil Servants. The programme is delivered through the famous Hellenic National Defence College (HNDC) in Athens, which is the equivalent of the UK's Royal College of Defence Studies.

### Hellenic National Defence College (HNDC)

The HNDC was founded in 1950 in Thessaloniki-Northern Greece- where it remained until 1952. The College then moved to Athens and since 1984 has operated in its present premises in the Averofian Mansion at "Pedion Areos" in Athens. HNDC's mission is to educate and train officers of the Armed Forces, the security bodies, the fire brigade and the coastguard, as well as senior civil servants of ministries and public organisations. Moreover, the College functions as an academic body in the Armed Forces on issues of defence policy and national strategy.

The philosophy of education adopted by the College is based on intellectual and academic freedom in the context of military ethics and aims to provide the necessary and essential knowledge that will trigger the interest and desire for further study and research. The HNDC is attended by students who are enrolled on a full-time basis as well as through distance learning.

Since 2015, the HNDC has run the International Senior Course in Applied Strategy (ISCAS), which is delivered in English. The course is taught over a three month period and is aimed at providing students with modern principles that govern the field of international security and strategy with a particular focus on the wider Eastern Mediterranean region.



### Distinctiveness of the MA programme

- MAAS is open to HNDC students, graduates, as well as graduates of colleges of equivalent status to HNDC and has been developed with the needs of working professionals in mind, with teaching concentrated into week-long blocks.
- MAAS reflects priorities in current security thinking, placing a particular emphasis of 'cognitive capability' and critical thinking. University of Plymouth staff focusing their teaching on enhancing cognitive capability and critical thinking, impart learning, and communications skills that apply across the programme.
- The content is contemporary and policy focused, and the programme draws upon the academic modules of the HNDC International Senior Course in Applied Strategy Programme and expertise of policy makers and academics.
- Students will attend two bespoke courses, one at the NATO Maritime Interdiction Operational Training Centre (NMIOTC) in Crete and the second at Multinational Peace Support Operation's Training Center (MPSOTC), Kilkis, Greece.
- Field trips and lectures to Financial, Maritime & EU Establishments.
- This collaboration between HNDC, University of Plymouth and other Defence Colleges/Universities is unique. It aims to further enhance and strengthen both the academic and military collaboration between Greece, UK, NATO and Global Partners.

### Learning Outcomes

- Knowledge and Understanding – by the end of the programme, students will have developed an in depth knowledge of applied strategy.
- Cognitive and Intellectual Skills – students will have developed a systematic ability to think in abstract terms about the key concepts, theories and methodologies used in strategy and security studies, and be able to apply these skills and abilities to investigations of new facts and cases, including in circumstances of complexity.
- Key and Transferable Skills – students will be better able to manage time, marshal information, apply methodologies, take the initiative, and communicate verbally, visually, and in writing to academic and professional audiences.

- Employment Related Skills – students will gain a deeper understanding of the dynamics of team-working, the ethical considerations of professional practice, and the complex nature of operational contexts.
- Practical Skills – students will gain knowledge of the tools and templates used to support learning, thinking, networking and professional development, including IT resources.

### Duration

Students will normally take the MAAS over a period of one-year's full-time study. However, in consultation and agreement with UoP authorities, some students may be able to take the MAAS programme in a more flexible, incremental way, with a facility for extenuating circumstances allowing extended part-time study for a period of up to three years.

### Fees

Fees are expected to be set at £3,000 (UK-EU fees) and £7,000 (Non-EU fees), which will include travel expenses for field trips in Greece, accommodation incurred for the trip to NMIOTC, Crete and to MPSOTC, Kilkis. Subsidised accommodation to the Army Resort in St Andreas – Attica together with transportation to and from the HNDC will also be provided.

### Entry Requirements

The MA programme is offered to current students, graduate officers or civilians from the HNDC or respective Defence Colleges/Universities.

International applicants will be required to provide evidence of their English language ability, for example by achieving an IELTS score of 6.5 overall (with a minimum of 5.5 in each element) or equivalent.

### Facilities to help you study

- You will have electronic access to:
- Free internet
- Over 500,000 books and audio-visual materials
- More than 3,000 current journal titles
- Various online information services
- Software libraries
- Expert Staff